



Figure 7.9. Hoshin planning system overview. (From Melum, Mara Minerva, and Casey Collett. *Break-through Leadership: Achieving Organizational Alignment Through Hoshin Planning*, 127. Chicago: American Hospital Publishing, 1995; reprinted by permission.)

From *Managing Health Services Organizations and Systems* (6th ed., Longest & Darr). Health Professions Press, Inc. All rights reserved. Permission for figure/table access granted for course use only. Permission required for all other uses (see caption above).